



COUNCIL – 23RD APRIL 2013

SUBJECT: “CAERPHILLY DELIVERS” – THE CAERPHILLY LOCAL SERVICE BOARD SINGLE INTEGRATED PLAN

REPORT BY: DEPUTY CHIEF EXECUTIVE

1. PURPOSE OF REPORT

- 1.1 To seek Caerphilly County Borough Council approval of “Caerphilly Delivers”, which is the Caerphilly Local Service Board’s Single Integrated Plan.

2. SUMMARY

- 2.1 Since 2004 Caerphilly County Borough Council, key partners and stakeholders have implemented the Caerphilly Community Strategy, via its various Strategic Partnerships. These Partnerships have evolved and developed over the years, and have a proven track record of success. These Partnerships are namely the:-
- Health, Social Care and Well-being Partnership
 - Children and Young People’s Partnership
 - Safer Caerphilly Community Safety Partnership
 - Living Environment Partnership
 - Regeneration Partnership
- 2.2 During 2011 the Chairs of the above Partnerships and the Caerphilly Local Service Board (LSB) identified that there was a need and an opportunity to rationalise the Caerphilly Community Strategy Partnership “landscape”, reduce bureaucracy, re-prioritise and focus on enhancing Partnership delivery. Recessionary pressures and reduction in public spending at a national level also accelerated the requirement for this change programme.
- 2.3 This work programme was complimented by the publication (on 19th June 2012) by Welsh Government of “Shared Purpose – Shared Delivery: Guidance on integrating Partnerships and Plans”. This document provides statutory guidance to and requires LSB’s to rationalise their respective Partnership “landscapes” and produce a Single Integrated Plan to discharge statutory planning and delivery obligations.
- 2.4 This report provides an overview of the process undertaken and some of the detail contained within the Caerphilly Local Service Board’s Single Integrated Plan, which is entitled “Caerphilly Delivers” and is attached at Appendix 1.

3. LINKS TO STRATEGY

- 3.1 “Caerphilly Delivers” satisfies the statutory guidance issued by Welsh Government in “Shared Purpose – Shared Delivery: Guidance on integrating Partnerships and Plans”, and statutory responsibilities under:

- Local Government (Wales) Measure 2009: Community Strategies and Planning
- Children Act 2004 including Children & Families (Wales) Measure 2010 and Mental Health (Wales) Measure 2010
- Childcare Act 2006
- National Health Service (Wales) Act 2006
- Crime and Disorder Act 1998

4. THE REPORT

4.1 “Caerphilly Delivers” – the Caerphilly LSB Single Integrated Plan has been produced following the above detailed guidance issued by Welsh Government.

4.2 The Caerphilly LSB, via European Social Fund grant, appointed a Programme Manager (Partnership Development and Collaborative Improvement) to co-ordinate the development of “Caerphilly Delivers”. The project has been managed as follows:-

Project Executive - Caerphilly LSB
 Project Board - Partnership Chairs
 Project Team - Partnership Co-ordinators/Officers

4.3 “Caerphilly Delivers” has been developed based on the Caerphilly LSB’s (and partner organisations) commitment to improve the quality of life for our public, by tackling the impact of poverty, its many causes and symptoms, and by concentrating on the major issues and challenges facing our communities.

4.4 The Plan establishes and details the Caerphilly LSB’s:-

- Vision
- Outcomes and Priorities (identified via a comprehensive “Unified Needs Assessment”) and, under each outcome/priority (using “Results Based Accountability” methodology) sets out:-
 - Where we are now?
 - What have we done so far?
 - What are we going to do?
 - How will we know we are making a difference?
- Delivery mechanisms and structure
- Assurance in relation to:-
 - LSB governance
 - Performance management
 - Scrutiny
 - Discharge of statutory responsibilities

4.5 The Plan is also supported by Caerphilly LSB Citizen Engagement and Information strategies.

4.6 Delivery will focus on prevention and early intervention with those who are “vulnerable, about to become vulnerable or are otherwise disadvantaged”.

4.7 “Caerphilly Delivers” replaces a number of existing plans that were previously required, such as the:-

- Health, Social Care and Wellbeing Strategy
- Children and Young People’s Plan
- Community Safety Plan

4.8 Whilst rationalising Plans and Partnerships, “Caerphilly Delivers” recognises the synergies, inter-relationships and inter-dependencies between the themed outcomes and the

opportunities for the public, voluntary and private sectors to work together with our communities, to strengthen partnership working and demonstrate a real difference in our communities.

- 4.9 Cognisant of 4.8 above, effectively the delivery of “Caerphilly Delivers” will be co-ordinated/actioned via one Partnership Group (i.e.: the Local Delivery Group). The Local Delivery Group will consist of a designated “lead officer” (from CCBC or Partner organisation), who will lead on one of the identified Outcomes. The Local Delivery Group will be responsible and accountable to the LSB for the production and delivery of action plans to achieve each priority, which in turn will realise the identified Outcomes. A “Caerphilly Delivers – Delivery Structure” diagram is attached at Appendix 2.
- 4.10 The Caerphilly LSB has overall responsibility for the delivery of the Plan.
- 4.11 CCBC Policy and Resources Scrutiny Committee will scrutinise the LSB delivery of “Caerphilly Delivers”.

5. EQUALITIES IMPLICATIONS

5. “Caerphilly Delivers” has been developed based on the principles of:-
- Sustainable Development, where social justice and equality of opportunity for all is promoted, whilst enhancing and respecting the natural and cultural environment;
 - Equalities and Welsh Language, where Equalities and the Welsh Language are promoted and mainstreamed in accordance with legislative requirements and strategic equality objectives;
 - Community Cohesion, where people from different backgrounds enjoy similar life opportunities, understand their rights and responsibilities, trust one another and are trusting of local institutions to act fairly.
- 5.2 “Caerphilly Delivers” affects every person within Caerphilly county borough regardless of their individual circumstances or backgrounds. This Council and LSB partners recognise that people have different needs, requirements and goals, and will work actively against all forms of discrimination by promoting good relations and mutual respect within and between communities. This Council and LSB partners will also work to create equal access for everyone to services, irrespective of ethnic origin, sex, age, marital status, sexual orientation, disability, gender reassignment, religious beliefs or non belief, use of Welsh language, BSL or other languages, nationality, responsibility for any dependents or any other reason which cannot be justified. “Caerphilly Delivers” has been equality impact assessed.
- 5.3 A wide variety of Equality organisations were included in the consultation process and their responses have either been reflected in the final document or will be considered in the respective action plans, dependent upon their strategic or operational relevance.

6. FINANCIAL IMPLICATIONS

- 6.1 Whilst no specific financial implications have been identified at present, this will be kept in review with the continued development of the Delivery Structure and supporting “Caerphilly Delivers Unit” (as detailed in 7 below).

7. PERSONNEL IMPLICATIONS

- 7.1 Caerphilly LSB has agreed in principle to support the establishment of a “Caerphilly Delivers Unit”, which will support “lead officers”, the Local Delivery Group and LSB to deliver to the Priorities and Outcomes in the Plan. It is envisaged that this Unit is resourced from existing

resources supporting Partnership activity.

7.2 In the medium and long term such a Unit will evolve into a "centre of excellence" staffed by "omni-competent" officers, who potentially have or will develop the following skills and experience in:-

- Project Management
- Commissioning
- Administrative and Project Support
- Financial Management
- Performance Management
- Production of UNA, using analytical and RBA processes
- Evaluation

7.3 In order to realise the "centre of excellence" ambitions for the Unit, consideration will be given to "absorbing" the existing functions of the CCBC Policy Unit, and in the longer-term other corporate functions, into the operation of the Unit to include:-

- Community and Single Integrated Planning
- Support to the Voluntary Sector
- Equalities and Welsh Translation Services

7.4 Whilst CCBC employed officers could move into Unit in their current posts, as the "Caerphilly Delivers" delivery structure and support requirements are confirmed, a restructure exercise would need to be considered to realise the "centre of excellence" ambitions as outlined in 7.2 above.

8. CONSULTATIONS

8.1 Throughout the development of "Caerphilly Delivers" there has been comprehensive involvement of Strategic Partnerships, their respective networks and stakeholders. The draft "Caerphilly Delivers" document and supporting documentation has been circulated extensively both internally and externally and the full list of "Consultees" is attached at Appendix 3.

8.2 By the end of the public consultation period on 22nd March 2013 over 80 individual and collective responses had been received. Where possible, the comments and additional information received have either been reflected in the amended "Caerphilly Delivers" document or will be taken account of in the production of action plans for each of the Priorities.

8.3 As the body responsible for the production and delivery of the Single Integrated Plan, the Caerphilly LSB will be asked to endorse and approve "Caerphilly Delivers", and supporting documentation, at its meeting on 17th April 2013.

9. RECOMMENDATIONS

9.1 Caerphilly County Borough Council is asked to endorse and approve "Caerphilly Delivers" – the Caerphilly LSB Single Integrated Plan.

10. REASONS FOR THE RECOMMENDATIONS

10.1 The endorsement and approval of Caerphilly County Borough Council is sought as whilst the statutory requirement to produce and deliver the Single Integrated Plan is the responsibility of Caerphilly LSB, the statutory guidance recognises that Local Authorities have the statutory

duty and are the strategic lead on community planning and LSB matters.

11. STATUTORY POWER

11.1 Local Government (Wales) Measure 2009 (Part2: Ss 37 – 46)

Author: Howard Rees, Programme Manager for Partnership Development and Collaborative Improvement

Consultees: Nigel Barnett, Acting Chief Executive
Sandra Aspinall, Acting Deputy Chief Executive
Nicole Scammell, Acting Corporate Director Corporate Services
Dave Street, Acting Corporate Director Social Services
Members of Caerphilly LSB
Dan Perkins, Head of Legal Services
David Thomas, Senior Policy Officer (Equalities and Welsh Language)

Appendices:

Appendix 1 "Caerphilly Delivers" – the Single Integrated Plan
Appendix 2 "Caerphilly Delivers – Delivery Structure" diagram
Appendix 3 List of Internal and External Consultees